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The Director of Central Intelligence

Washington, D.C. 20505

Resource Management Staff

1 December 1978

25X1 MEMORANDUM FOR: [ ] DPl Policy  
Defense Intelligence Agency

25X1 FROM: [ ]

SUBJECT: Input to the DCI's Annual Report [ ]

25X1

I will not be circulating a full draft of the DCI's Annual Report to NFIB principals until later this month, but I thought it would be easier on you to send early versions of these two draft sections with heavy DIA input--Production (the DIA section, there are also NFAC and INR sections), and I&W.

25X1 Please review them for accuracy and balance and check classification, and call me on [ ] with your comments. You will understand that we are quite strictly limited as to total length--hence I was unable to use all of the good, helpful material you provided--and that I have to preserve flexibility on content and language for the DCI, who has not yet seen any draft portions.

25X1 I talked with [ ] about the nuclear<sup>WPB 12-23</sup> policy support para in  
25X1 Production, and with [ ] about the Korea paragraph.  
Both are sensitive politically, and so I am sending them copies of the draft bits directly so that they can let me know whether I've struck the right notes.

Other parts of DIA's total input will turn up elsewhere in the draft, of course, but these sections will probably have the heaviest DIA concentration so I thought it made sense to give you an early chance to react.

[ ]  
Policy Guidance Office

cc: DIA/DIO/Strategic Forces & SALT w/atts

25X1 [ ]  
DIA/DIO/EAP

25X1 [ ] w/atts

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[ ]  
Copy 5 of 5

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FROM ATTACHMENTS

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25X1 RMS/PGO [redacted] (1 Dec 78)

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The Director of Central Intelligence

Washington, D.C. 20505

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Resource Management Staff

DCI/ICS 78-1191

16 October 1978

MEMORANDUM FOR: Lieutenant General Eugene F. Tighe, Jr., USAF  
Director, Defense Intelligence Agency

FROM:

Acting Director, Policy Guidance Office

SUBJECT:

Input for DCI's Annual Report

25X1

1. ☐ Preparation of the DCI's Annual Report for calendar year 1978, due to the President and the Congress by 25 January 1979, is now under way. The DCI has approved a concept for this year's Annual Report which is more selective than last year's, both because this seems more appropriate to a 1978 characterized by attention to key intelligence issues rather than the comprehensive report approach used for 1977 as a year of extensive community restructuring, and also to limit length for a busy reader to a manageable 30-40 pages (last year's ran 80 plus). The DCI has also approved an outline for this year's report (Attachment 1). Part I is designed to allow the DCI to highlight the particular characteristics and emphases of 1978 in intelligence; Part II is intended to air several issues of great importance to him, his key Executive users, and the Congress.

2. ☐ There are several specific subjects on which DIA input would be especially helpful to us. These are:

a. highlights of DIA analysis and production for calendar year 1978 (Outline topic I.A.3.b.)

b. several of the substantive topics under I.B., New or Altered Emphases in Analysis: new developments in the strategic balance and experience in communicating them; proliferating intelligence support for arms limitation talks; intelligence support for crises (e.g., Horn, Shaba II)

c. I&W (topic I.A.6.)

d. of the Part II issues of special concern, the quality of analysis and policy support and developments in National/Tactical Interface issues

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3. ☐ With respect to the DIA production year, what we are particularly trying to get at is what is different (in emphasis, user demands, accomplishments, constraints, etc.) about 1978 over other years for the community's major production components.

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4. ☐ With respect to substantive analytical topics, we offer the following suggested breakdown to help structure your thoughts and input:

a. significant Soviet trends affecting the strategic balance, and experience in communicating these effectively to national security planners, e.g.:

-- pace of accuracy improvements in Soviet ICBMs; other?

-- experience in communicating implications for the US of alternative Soviet force projections in ways more realistic and helpful than static measures alone, without preempting the policy prerogative of full force interaction analysis.

b. growth in requirements for intelligence support to arms limitation talks, e.g.:

-- beyond SALT and MBFR to CTB, ASAT, CAT, Indian Ocean; examples of new substantive issues requiring analysis; ramifications of support to delegations

-- harder SALT verification challenges (cruise missiles, planning for verification analysis in the MAP era, etc.)

-- need for integrated analysis across the entire arms limitation field, for coordinated production management, consistent standards for delegation support, etc.

c. comments on the special characteristics/requirements for intelligence support to crises and near-crises; e.g., Horn, and Shaba II (Iran? Afghanistan?)

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5. ☐ On I&W, (topic I.A.6.) a brief characterization, from the DIA/GDIP perspective, of major work on this field during 1978 (e.g., WISP) would be helpful.

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6. ☐ With respect to the issues of special concern to intelligence and its users identified for discussion in Part II, we are particularly interested in DIA comment on quality of analysis and policy support and on National/Tactical Interface matters. Specifically:

a. given current manpower constraints, a discussion of internal DIA programs to maximize qualitative analytical productivity and

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interim results of such efforts; also discussion of principal means used to keep abreast of policy users' needs, relative effectiveness of various approaches tried, etc.; appropriateness of current NFIP collection-production balance

b. identification of key aspects of National/Tactical Interface worked on in DIA and the GDIP during 1978, with highlights of issues surfaced, trade-offs confronted, general evaluation of status of progress on this complicated and perennial set of problems

25X1 7.  Beyond these specific requests, DIA input or comment on any of the other outline topics is welcome.

25X1 8.  is responsible for producing this year's DCI Annual Report. Please identify a principal point of contact for her to work with. We shall need all inputs by COB 1 November in order to accomplish integrated drafting in November, review in December, and DCI approval and production in January.

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Attachments:

1. DCI Revised Outline - AR for 1978
2. DCI letter to NFIB principals requesting help on Annual Report

25X1 cc:   
Director, GDIP Staff  
Defense Intelligence Agency

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25X1 DCI/RMS/PGO ☐ (13 October 78)

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